IMAC'S CHILD LABOUR MONITORING PROGRAMME IN THE SOCCER BALL INDUSTRY SIALKOT, PAKISTAN



TACKLING THE ISSUE

HEAD ON

AN INTRODUCTION

Ensuring

by Nasir Dogar

23 December 2019



Problem

Child labour involved in the stitching of soccer balls

ILO-IPEC Study of 1996 revealed a figure of 7,000 children which was 17% of total labour force engaged in soccer ball stitching

Due to this International Buyers threatened to Pull Out







Solution

Partnership among SCCI (Sialkot Chamber of Commerce & Industry), ILO & UNICEF through Atlanta Agreement in February 1997

Involvement of International and National NGOs

Development of a consolidated child labour elimination programme

Prevention & Monitoring



Social Protection & Rehabilitation



OBJECTIVES OF THE PROGRAMME

To Prevent & Progressively Eliminate Child Labour in the manufacture or assembly of soccer balls in Sialkot District & its Environs

To provide appropriate protection to children and families affected by the Prevention and Monitoring Programme

To strengthen the capacity of Governmental and Non Governmental Organizations to prevent and progressively eliminate child labour



PROCESS

Voluntary Participation of Soccer Ball Manufacturers in the Prevention & Monitoring Programme devised by ILO

Social protection and rehabilitation of affected children and their families through non-formal education, vocational & technical training, provision of micro-credit, and health services by partner NGOs

Mass awareness raising on the negative impacts of child labour and importance of education by UNICEF and partner NGOs

Universal Primary Education by UNICEF









Spin Off of the ILO-SCCI Partnership (1997-2002)

Establishment of IMAC

Establishment of CSDO



What is IMAC??

Nature

A Successor Organization of the ILO-IPEC's Child Labour Elimination Programme in Soccer Ball Industry established as a "Not_for_Profit" Organization, under Section 42 of the Companies Ordinance 1984.

Birth Date

14 May 2002

Operational Date

1st March 2003

Purpose

To undertake activities to eliminate Child Labour and monitor working conditions in Soccer ball Industry in particular and whole of industry in general, while being in the context of Atlanta Agreement.



Objective of IMAC

OBJECTIVE OF IMAC

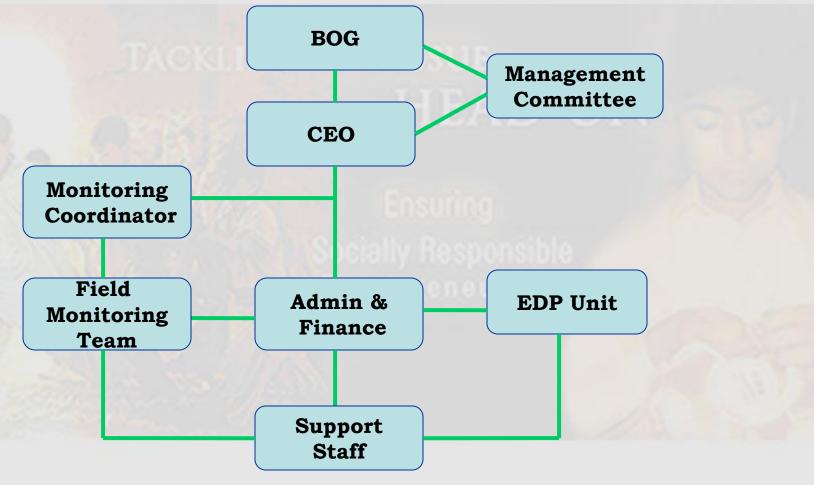
Complete and Effective Elimination of Child Labour through Work Place Monitoring & Promotion of Ethical Business that Fulfils all Social Responsibilities

MISSION STATEMENT

To become an Apex Body on Work Place Monitoring for Child Labour and Social Monitoring



Structure of IMAC





IMAC Board of Governors

Comprises the representatives of the following organizations:

A Rep of the Sialkot Chamber of Commerce & Industry

A Rep of the Pakistan Sports Goods Manufacturers & Exporters Association

Two Reps of the Pakistan Workers Federation

A Rep of the Trade Development Authority, Government of Pakistan

A Rep of the Dept. of Labour, Govt. of the Punjab

A Rep of the Child & Social Development Organization (CSDO)-A Sialkot based NGO

A Rep of the World Federation of Sporting Goods Industry (WFSGI)

A Rep of the GC Women University Sialkot

A Rep of the University of Management and Technologies Sialkot Campus



A Rep of the Business for Social Progress (NGO)

A Rep of the Employers Federation of Pakistan

A Prominent Soccer Ball manufacturer in individual capacity

One representative each of ILO & UNICEF in their technical advisory capacity



Monitoring Procedures

Voluntary Joining of the Programme

Signing of an Undertaking by joining manufacturer

Establishment of Database

Random Selection of Workplaces to visit



Monitoring Procedures

Each participating manufacturers has been issued with an Identification code consisting of three digits

ID Codes

It is printed inside every ball on a specified panel

This is done to check the possibility of any leakage from registered stitching centres to homes and also the counterfeiting

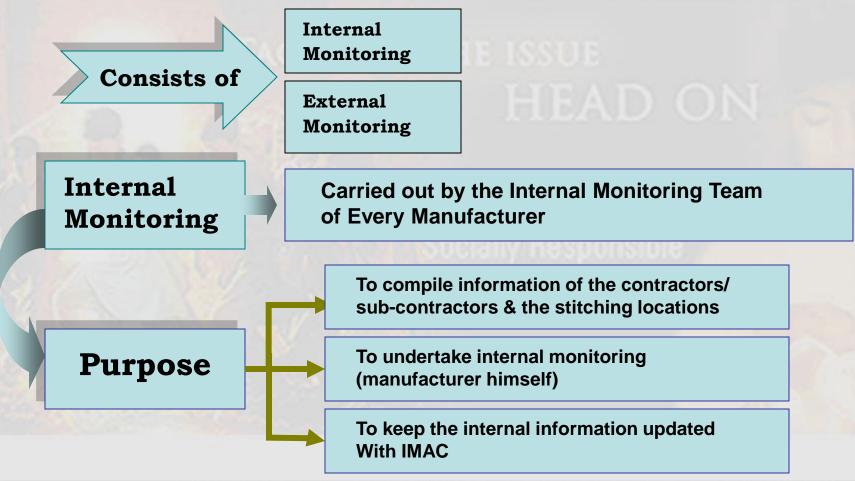
Entrepreneurship

Area-Based Monitoring While monitoring a stitching centre, complete locality is visited to identify any un-registered stitching activity

IMAC monitors also visit those areas/ villages where no manufacturer participating in the programme has their stitching activities



IMAC's Workplace Monitoring System



EXTERNAL MONITORING



DAWN OF A NEW HORIZON

External Monitoring

- Carried out by the IMAC monitors
- Verifies the internal monitoring information provided by the manufacturers
- IMAC has a team of 12 monitors with a gender balance of 6 males and 6 females
- Each stitching centre/ work place, available in the data base, is visited roughly once in 6 weeks
- Each visit is completely a surprise visit
- Every morning centres to be monitored are randomly selected through a specially designed computer programme











ZONES & CLUSTERS

■ For the purpose of better planning the external monitoring, the area has been divided into 13 zones

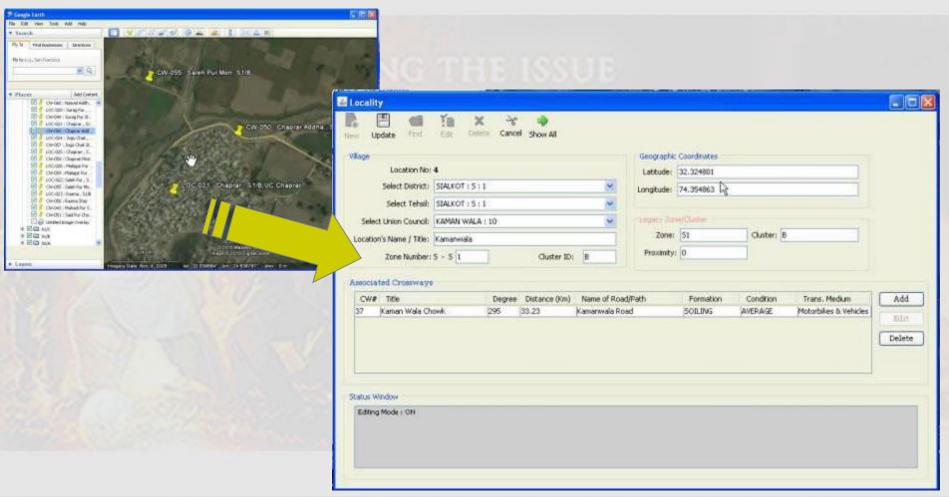
■ These zones are sub divided into 43 clusters

Clusters further divided into proximities for facilitation of monitoring teams





MAPING ZONES & CLUSTERS IN MONITORING DATABASE



independent Monitoring Association for Child Labor

DAWN OF A NEW HORIZON IMAC

Criteria of Stitching Centres

In Soccer ball industry the manufacturers participating in the CLEP are allowed to establish following kinds of centers, which are monitored by IMAC:

- ♦ MALE CENTRE: More than five male stitchers working together
- ♦ FEMALE CENTRE: Five or more female stitchers working together
- ♦ COMBINED CENTRE: Five Male + Female stitchers working at a premises either in the same room or separate rooms







Stitching Centres Information Provided by Manufacturer

Select Centre Ty	per: C: COMBINEO	Registration Date: 28 Number of Stitchers: 25	35/1	WP No.
Nain Sub-Contractor Al		Sub-Contractor:		-
Main Sub-Contractor		Main Sub-Contractor's Loc	cation	
Contractor's Name:	Muhammad Nadeem	Select District:	GURANWALA: G: 2	✓ -> xx
Nick Name:	Nadeem	Select Tehsik	WAZIRABAD : W : 5	✓ -> xx
Cast:	Rajpoot	Select Union Council:	LADHEWALA CHEEMA: 384	→ -> xx
Phone / Cell Number:	0302-6252090	Select Location's Name:	LADHAY WALA CHEEMA: 397	-> 397
Relation:	"S/O" V	Land Mark:	Near Imam Barah	
Guardian's Name: Nick Name:	Muhammad Shareef	Old Zone: G1/C New Zone: W1/A		
iub-Contractor		Sub-Contractor's Location		
Contractor's Name:		Select District:	GUTRANWALA: G: 2	→ -> xx
Nick Name:		Select Tehsil:	GUTRANWALA CANTT : GS : 9	→ -> xx
Cast:		Select Union Council:	*LINKNOWN: 409	→ -> xx
Phone / Cell Number:		Select Location's Name:	UNKNOWN: 87	→ -> xx
Relation:	"5/0"	Land Mark:		
Guardian's Name:		Old Zone: null null		
Nick Name:		New Zone: GSL/A		
Status				
⊙ Open ⊜ Close	Since: 28/01/2010 Remarks: 1	NOP 28/01/2010 by A1		
		R		
Status Window				

CONTRACTOR .	THE COMPANY MANUFAC	CTURER:	Capital Sports				
*NATURE	OF CENTRE:	Female	Combined Combined				
8	Stitchers		25				
	th-cont/ supervisor the stitching centre.		ete address of the iching center.				
Main-Cont Name :	Muhammad Nadeem	Name of the village:	Ladaywala Cheerua				
Cast	Rajpot	Road / Street:	Wazirahad Ahmad Nagar Road				
Father's Name:	Muhammad Shareef						
Sub-Cost	Muhammad Nadeem	Name of union council: Tohsil:	Ladaywala Cheena Wazirabad				
Name: Cast	Raipot	-					
Eather's	Muhammad Shareef	District:					
N &	Nadeem 0302-6252090	Clear landmark for centre: (i.e. School,					
Phone	0300-3535814 pp	Masque or Hospital)	Na.				
	on is to be filled only in Name of house owner. No. of children who are If not school going, reas		b. No. of children of the family <14 Not school going				
			* Criteria of Centres				
This infor	rmation has been verifie	d by	- Criteria of Centres				
This infor	mation has been verified	d by	a. Male centre: 5 or more stitchers				
	Inres	1 by					
Name	Inres		a. Male centure: 5 or more atlichem b. Female centure: 5 or more female strichem				

independent Monitoring Association for Child Labor



Monitoring Criteria

- Work places/stitching centres to be visited every morning are selected randomly through a specially designed computer programme. As such each visit is a complete surprise not only for the manufacturers and their sub-contractors but also for the monitors themselves;
- In each monitoring visit work places are monitored for any possibility of child labour involvement for which the available un-stitched/ stitched stock is also checked w.r.t the number of stitchers. This helps to monitor any leakage/pilferage of material from registered centre to homes;
- In addition to monitoring for child labour, physical working conditions at work places are also monitored. These include: adequacy of working space, cleanliness and hygiene, ventilation, light, availability of drinking water and washrooms/ toilets, fire extinguishers and first aid boxes.



Planning for External Monitoring

Daily Visit Plan



Clusters on 61/82/2010. There are 1621 centres in clusters.

Manufacturer	centre	Zone	Cluster	last date	Lapline	proximity	P-Centre	<u>Total</u>	Not Visited	Distance	Team
76	36	\$3	8	21/02/2005	59,60	22	12	87	7	16	JP
23	389	01	C	31/93/2008	22.18	7	4	78	4	35	NY, SA
- 4	113	G1	5	16/04/2008	21.65	25	15	41	2	7.	AB, SC
95	25	G1	c	05/08/2008	17.89	19	7	79	17	65	AB, SG
76	369	P2	D	29/08/2008	17.19	23	1	29 (2 5	38	SG , AL
3	905	N1	Α	03/12/2008	14.03	73	5	96	12	3	TK, AB
- 3	1092	D2	D	13/02/2009	11.65	3	8	32	6	20	ZA
45	808	02	E	04/03/2009	11.02	6	4	112	15	7	MW, T
19	506	D1	D	26/06/2009	7.26	36	8	20	3	42	NR, SG
47	890	P1	5	14/07/2009	6.67	47	20	63	5	45	TH, AB
144	2	N1	8	22/07/2009	6.40	47	35	82	6	100	AN, AN
9	6	52	c	11/09/2009	4.72	35	1	21	10		TK, MV
9	96	D1	Α.	02/10/2009	4.03	0	12	94	10	7	TK, TA
134	3	51	D	08/10/2009	3.83	12	1	19	2	7	ZA
47	169	D2	F	09/10/2009	3.80	7	3	81	12	41	IF, AB
9	9	52	8	12/10/2009	3.70	10	1	10	0	13	NA
134	29	P1	c	13/10/2009	3.56	44	3	75	4	45	AB, NR

A Cluster List Showing Centres in the Area

	Zone	Cluster	Manuf	Centre	Laptime	Proxy	Location	Type	Team	Dist .
١	S3	В	78	36	59.598	22	SAHOWALI, NEAR ISHFAQ KARYANA STORE	F	JP	16 .
	S3	В	78	338	20.097	11	GHURHI MALHIAN, TEH & DIST : SIALKOT (NEAR SHAHID	F	SG, MH	18
	S3	В	31	603	4.554	17	KOT MANDIANWALA, P. O. CHOUNI SULEHRIAN, CHOUN	M	ZA	13
	S3	В	3	721	3.333	14	GUNNA KALAN , AT GUNNA STOP NEAR HOTEL , PASRI	M	NA:	16
ī	93	В	3	1081	2.871	22	SAHOWALI SIALKOT TO BADYINA, UC. GURHI MALHIAN,	C	NA. NZ	16
	S3	В	78	61	1.782	7	VARIYO , VISION STITCHING HOME , TEHNOLOGY DRIVE	м	NA "	18
_	S3:	В	1	632	1.551	8	DHEERA SANDHA, MOH, RAJPOTAN, UC: PARAGPUR.	F	MW, MZ	15
	53	В	120	5	1.551	8	DHEERA SANDHA KHURD, UC: PARAGPUR, TEH & DIST:	V	MZ, MW	15
	S3	В	120	10	1.551	8	DHEERA SANDHA KHURD, UC: PARAGPUR ,TEH & DIST:	м	MZ, MW	15
_	53	В	120	8	1.551	8	DHEERA SANDHA KHURD , INSIDE SMALL STREET NEAF	V	MW, MZ	15
_	53	В	120	7	1.551	8	DHEERA SANDHA KHURD . UC: PARAGPUR .TEH & DIST:	C	MW.MZ	15
_	53	В	28	131	1.551	8	DHEERA SANDHA MOH. MATANWALA, IN SIDE HOUSE, N	M	MW, MZ	15
	53	В	31	24	1.551	8	DHEERA SANDHA, SHOP ON MAIN VILLAGE STREET, SM	м	MZ, MW	15
_	53	В	22	147	1.551	8	DHEERA SANDHA KHURD STOP, OPP TO GOLD PANEL G	м	MW, MZ	15
_	53	В	1	3	1.551	8	DHEERA SANDHA, PASRUR RD. IN SIDE VILLAGE IGLOVE		MW, MZ	15
=	53	В	16	1	1.551	8	DHEERA SANDHA, PASRUR RD (BIG CENTER)	м	MW, MZ	15
_	53	В	40	118	1.551	8	DHEERA SANDHA, PASRUR ROAD, UC. PARAGPUR, TEH	M	MW, MZ	15
_	53	В	39	167	1.32	13	NOOR PURA, PASRUR ROAD, SHOP NEAR CHICKEN SHO	м	TK, NA	10
	53	В	31	10	1.32	13	NOOR PURA, LEFT SIDE ON PASRUR RD. SIALKOT (OPP)		Section 2 Company of the last	10
Ī	53	В	31	9	1.32	13	NOOR PURA, PUSRUR RD., SIALKOT JIN SIDE SECOND S			10
•				10		1.55	I THE TAXABLE PROPERTY OF THE PARTY OF THE PARTY.		13.3767	

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Planning for External Monitoring

Stitching Centres in the printed Cluster List

Ш	"		Date	d 01/	/02/2010		C	luster	С		Team Memi	pers :				_		Vehicle Allocated	
IF O	Certire	Reg	Last visit	Proxy	Certires H	Laptine	inter Stitch		Avg Idnesi i	Last Vill Stitchen		SubContracto	×	Туре	Dist	Your Visite	(Status)	Location	Team Last Visited
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3	910 1	11/02/2005			7.799	1.49	15	0 3	8 (13) KHADIMH	USSAIN / JAME		(F)	33	16		NEAR MINAR WALLMASJID, BAMBANWALA, TEH: DASKA, DIST: SIALKOT	AN. IF
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ME	:	Centre	-		Last	Visit I	Proxy	Cen	ntres	н	Lantime	Internal	Avg	Last VI				SubConfractor	Т
MF		Centre	Reg Date		Last	Visit I	Proxy	Cen	ntres	HL	Laptime	internal Stitchers	Avg Stichers (Last VI Stitchen		KHA	DIM HU	SubContractor	Т
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Monitoring Visits

EXTERNAL MONITORING PROFORMA	External Monito	oring Protorina			
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(B) Liverground Searchstance Search	5, Stock's detail	Date Stitched	Un-stitched	Total stock	Gate pass No.
County A S to MAC 2018 ME - Noon Special State SAC 2018	a. Previous stock b. Last order c. Total stock	1/10 . 20	60	80	



Recording Monitoring Information in Database

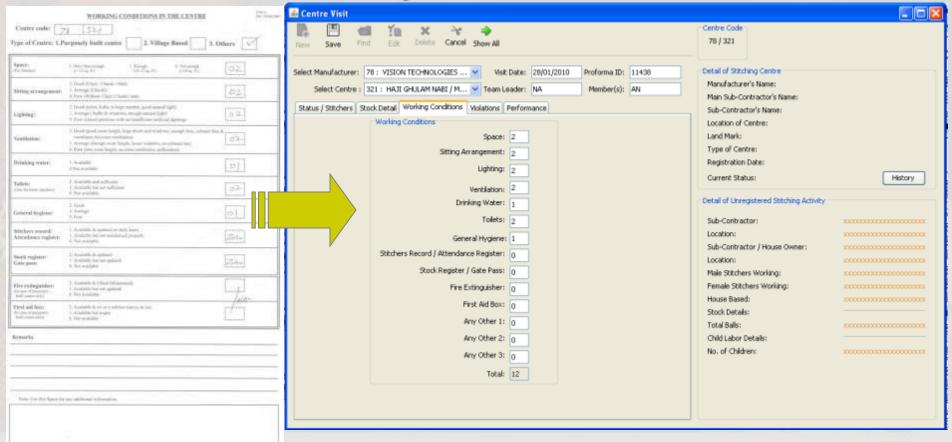
1. Attendance and Stock Details

EXTERNAL MONITORING PROFORMA			
MAC	Gentre Visit		
The framework of the first transfer and the first transfer and transfe	New Save Find Edit Delete Cancel Show All Select Manufacturer: 78: VISION TECHNOLOGIES V Visit Date: 28/01/2010 Proforma ID: 11438 Select Centre: 321: HAJI GHULAM NABI / M V Team Leader: NA Member(s): AN Status / Stitchers Stock Detail Working Conditions Violations Performance	Centre Code 78 / 321 Detail of Stitching Centre Manufacturer's Name: Main Sub-Contractor's Name: Sub-Contractor's Name: Location of Centre: Land Mark:	
4 Children University of a centre (AT MIN) Chia Septem of State Finder's Nation Add States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States States	Number of Stitchers Present: 9 Remarks: Centres Own Information: 9 Monitor's Assessment: 100%	Type of Centre: Registration Date: Current Status: Detail of Unregistered Stitching Activity	Hstory
Committee for standard for standard blass control. The control of	Inactive (Closed) Select a Reason: Harvesting PC: Permanently Closed DUB: Doubling with operational centre is Death CNF: Centre Not Found SHF: Shifted to Marriage CNE: Centre Not Established NRG: Merged with operational centre is Weather CDE: Centre Does Not Exist Arry Other Locked SOM: Shortage of Material Remarks:	Sub-Contractor: Location: Sub-Contractor / House Owner: Location: Male Stitchers Working: Female Stitchers Working: House Based: Stock Details: Total Balls: Child Labor Details: No. of Children:	30000000000000000000000000000000000000
CountyN 0 to \$640 2009 ME - Noon Speed 101-190 Life			



Recording Monitoring Information in Database

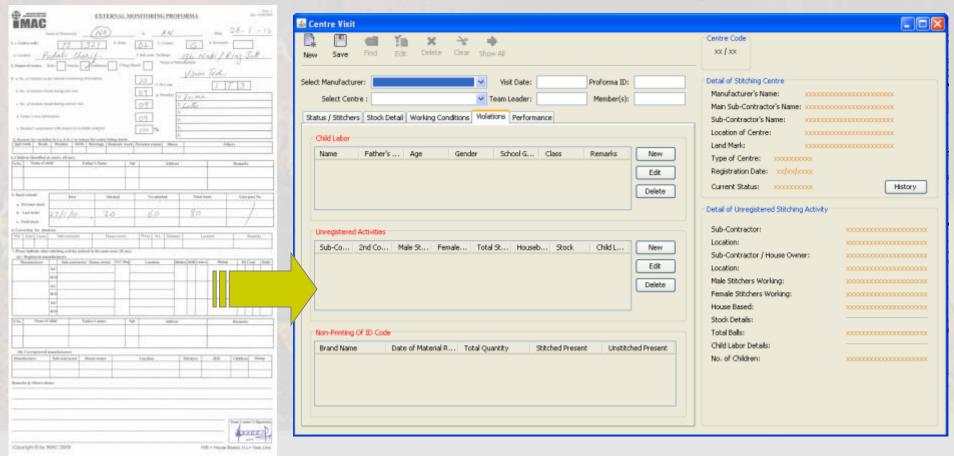
2. Working Conditions at the centre





Recording Monitoring Information in Database

3. Violations Identified at the centre or in the village





Monitoring Information

MIOII	itoring informa	
DAILY MONITORING REPORT	4. Visit Report	non-operational due to material
TEAM LEADING MONTHS TO BATE \$ 108/2014		Centres were operational and
Today, Our ascigned cluster was		shichers were working for conce
PI/D For maniforing purpose We mutually decided to some two		-> In Darya Mangal, we found
different router in a cingle		Khalid overseas Corporation Finither detail is given belows
Learn, We followed two different		M. Boota s/o Abdul hag Tarig s/o Mehmood
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* Darya Nangal * Butter Dogram * Toul Bajusa		3/853, 154/266), So please confirm
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te information of M/s Khalid Ovarseas Corp. has be excived where by four companies have been write settless about their probsonature J9 C		
commensus lemetic contree regested.		



Monitoring Information Factory Visit Monitoring Proforma

Nρ	me of Monitor(s): Dale:
Na	me of Factory.
f-	Does Internal Monitoring System Exist? Ves No
2-	Name of Internal Manager :
3.	Name of Monitors(s):
¢.	Who is responsible for correspondence with IMMC:
5-	Record of Correspondence with IMAC. Yes No_Documents VerMed Yes
g.,	Have the monitor(s)/Manager(s) attended internal Monitoring Training by IM4.C7 Yes
7-	Do they have Internal Training of their own at the factory? Yes No
g.,	Plan of Work. Yes No
	Comments:
	Are the following things checked during centre inspections by the internal Manager(s):Monitor(s)? (a): Makes Regular visits to sticking centes. Yes
	by the Internal Manager(s):Monitor(s)? (a)-Makes Regular visits to stillning centes. YesNoBocuments VerifiedYesN
	try the Internal Manager(s) Monitor(s)? (a) - Makes Regular visits to still hing centes. Yes to Bo Boouments Verified Yes to Yes to Yes Yes
	try the Internal Manager(s) Monitor(s)? (a) - Makes Regular visits to still dring centes. Yes
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	try the Internal Manager(s) Montger(s) To (a) - Makes Regular visits to still thing centes. Yes
	ty the Internal Manager(s) Montger(s)? (a) - Makes Regular visits to still hing centes. Yes
	try the Internal Manager(s) Montger(s) To (a) - Makes Regular visits to still thing centes. Yes

(e)- Checks the Slock Record. YesNoDocuments Vertiled YesNo
Сишеть
(i)- Checks the any unregistered activity in the are. YesNoDocuments Vertiled YesNo
(g) - Keep willen record of silichers all the centre YesNoDocuments Vertiled YesNo
10- How do they bring back feebback? Willen Ord Documents Vertiled Yes No
11- What actions are taken in case of irregularity: 1.Child Labour Fine Centre permidisted Centre lemp disted No Action
2.Unregistered Activity Fine Centre perm dosed Centre temp dosed No Action
3.0 thers:
12- Stitching Production Information
Factory Information IMAC Internal Information
(a) - Number of Subcontractors (a) - Number of Subcontractors
(b) - Number of Stichers (b) - Number of Stichers
(c)- Gureni Weekly Production (c)- Annual Production
13- Brands: Brands Under Productions





Monitoring Information Factory Visit Monitoring Proforma

Perma	aneni Brands;			
	Printed? all Balls in Q of the Person Who u		Sliched Balls No	ol Printing
	me :			
De	signation:			
16- Was the	Factory Visits Obse	rvetions conveyed	to the Higher Management?	Yes E
Na	me :			
De	signation:			
17- Commo	nts of the Higher Ma	n agement on Facto	ry Visit Observations:	
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	f the People met dus	ing Factory Visit	Incolonation	
18- Name o		ing Factory Visit	Designation :	
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		ing Factory Visit	Designation -	
		ing Factory Visit	Designation -	

8 -	101011114
18- Obs	rvations:
19- Sug	gestions:







Monitoring Information Field Visit Follow-up Proforma

	Factory Monitori	ng Performa	ASSOCIATION FOR	MONIT
	For the Field Visit	t Follow-up		1 6
Onte:	Time:			M
danufacturer:			Marine Marine Salaran	2-1-
ssues:				
ersons (IMAC) Visited the Factory:			-
amer	Designation:	Name:	Designation:	
ame:	Designation:	Name:	Designation:	
me:	ASSO	Designation: Designation:	CHILLY SE	
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Performance Letter

Ref: IMAC/3-PERF/02-10/T-555 02 February 2010

Mr. Khurram Anwar Khawaja Chief Executive M'S Anwar Khawaja Industries (Pvt) Ltd. S.I.E., Salkot. Tel: 551004-65473

Subject:

Performance of M/S Anwar Khawaja Industries (Pvt) Ltd.

Dear Sir

Reference your letter dated 02:02:2010 requesting for a confirmation of the membership of MS Anwar Khawaja Industries (Pvt) Ltd. to the IMAC's Programme on the Elimination of Child Labour. We hereby confirm that MS Anwar Khawaja Industries (Pvt) Ltd.are a member of the Programme on the 'Elimination of Child Labour in the Soccer Ball Industry in Sialkot' since 29:10:1997.

Under the provisions of the programme, the ILO-IPEC monitoring system has been transferred to a newly setup body called IMAC w.e.f 01 March 2003. The IMAC monitors, now, undertake the workplace monitoring regularly.

During the period 09/12/1997 to 02/2/2010, IMAC monitors carried out 16,951 visits to their 1,067 soccer ball stitching centres. Based on their performance MS Amwar Khawaja Industries (Pvt) Ltd. Have been placed in Group 'A' on IMAC's performance classification list.

Current status of MS Anwar Khawaja Industries (Pvt) Ltd. can also be viewed at IMAC's web site www.imacoak.org.

Yours Sincerely

Nasir Dogar Chief Executive Ref: DMAC | PERF-02-10/T-556 02 February 2010

Director N

Subject:

Performance of M/S

Dear Sir

Under the provisions of the programme, the ILO-IPEC monitoring system has been transfered to a newly setup body called IMAC w.e.f. 01 March 2003. The IMAC monitors, now, undertake the workplace monitoring regularly.

During the period 16:12:1998 to 02:2:2010, IMAC monitors carried out 1,299 visits to their 199 occuer ball statching centres. Based on their performance M.S. have been placed in Oroup 'C' on D.IAC's performance classification list.

Current status of MS @ site www.imscrak.org can also be viewed at IMAC's web

Yours Sincerely

Nasir Dogar Chief Executive

LIST OF PROFORMAS FOR SOCCER BALLL MONITORING

- P. 1 Manufacturer Data Sheet (Two Versions)
- P. 2 Internal Monitoring Information of Stitching Centre (Six Versions)
- P. 3 External (IMAC) Monitoring Proforma (Nine Versions)
- P. 4 Working Conditions in the Centre (Two Versions)
- P. 5 Area Based Monitoring
- P. 6 Centre Proforma
- P. 7 Daily Unregistered Activities identified by IMAC Monitors
- P. 8 Daily Children identified by IMAC Monitors
- P. 9 Follow up of Factory Visit
- P. 10 NFE Monitoring
- P. 11 NFE Monitoring Proforma
- P. 12 Proforma for the Follow up of Loanee
- P. 13 Proforma for Database Corrections
- P. 14 Daily Monitoring Report
- P. 15 Working Children Profile Proforma



Management of Monitoring Results

ABC Performance Criteria

Compendium of Punitive Actions

Uploading of Monitoring results on IMAC website

Issuance of Performance Letters on demand



TACKLING THE ISSUE

PRESENT CRITERIA OF "ABC" LISTS

Socially Responsible Entrepreneurship



CATEGORY "A"

It shall contain the names of those participating manufacturers who religiously adhere to all the provisions of the programme, as enunciated in the undertaking they sign at the time of joining the programme. These provisions include undertaking 100% stitching of all hand-stitched balls without any distinction of size, kind, value of the ball) at monitor able stitching places; prompt response to any query from IMAC; keeping the IMAC updated at all times about their stitching activities; closing, opening of stitching centers; not involving in any kind of counterfeiting/fake production of branded balls; instituting a strong and effective internal monitoring system etc. An important yardstick for making sure that all the stitching activities take place at the monitorable stitching places is the variation between the internal monitoring information and the external monitoring information with reference to the actual production output and the number of stitchers at each stitching center. If the variation (difference between the number of balls produced with reference to the number of stitchers present at respective centre) is less than 30%, the manufacturer shall be placed in Category "A". If the variation exceeds 30%, the respective manufacturer shall be shifted to category "B". (Stitching capacity of a stitcher is calculated at 3.5 balls per 8 hours day. 30% variation is acceptable in case of promotional/ cheep balls where more than 3.5 balls could be easily stitched in a 8 hours day)

independent Monitoring Association for Child Labor



CATEGORY "B"

It shall contain the names of those manufacturers who are sluggish or sloppy in adhering to the provisions of the programme at times; whose names, as punishment for violation of the programme provisions, are shifted from Category "A", who are evasive or hide information or do not provide complete information; who do not employ an effective internal monitoring. The name of a manufacturer shall remain in the "B" Category maximum for a period of three months. If within three months that manufacturer does not improve his/her performance, his name shall be further down graded to Category "C"



CATEGORY "C"

Category "C" is for those manufacturers who are not serious about the programme and habitual violators of its provisions. Any manufacturer who would deliberately or knowingly violate provisions of the programme continuously on more than three occasions shall be removed from a higher category to Category "C". Similarly, if at any stitching facility of a manufacturer, any child, under the age of 14 years, is found working, and the respective manufacturer do not take any action against those responsible for engaging the child in work, the manufacturer shall immediately be transferred to the Category "C". A manufacturer, once placed in Category "C" will remain in this category for not more than three months. If the manufacturer once placed in Category "C" does not improve his performance within three months period, recommendation shall be made to remove him from the programme.



PUNITIVE ACTIONS FOR THE VIOLATIONS OF THE PROVISIONS OF THE CHILD LABOUR ELIMINATION PROGRAMME



ACUTE VIOLATIONS

The violations, the committing of which can make a manufacturer relegated from category "A" to "C"

Sr.	VIOLATIONS	PUNITIVE ACTIONS
1	Some child labour found at work place of a manufacturer.	The manufacturer should be asked to clarify his position & if the response is unsatisfactory, he should immediately be relegated to category "C".
2	A child is found working for a member manufacturer at an unregistered place.	The matter should be investigated thoroughly & the m/f should be asked to take action against those responsible for this act within specified time. If he fails to do so, his category should be lowered.
3	A manufacturer deliberately tries to evade monitoring by sending material outside of district Sialkot to far off areas, which are not covered under the monitoring net.	The manufacturer should be given a chance to explain his position & in case of unsatisfactory response he should be relegated to lower category.
4	A manufacturer is continuously found violating the provisions of the programme deliberately & knowingly.	The manufacturer should be given a time not exceeding two months during which he should be kept under close observation. If he is still found violating the provisions of the programme deliberately, his category should be lowered immediately.
5	No stitching centre of a manufacturer is registered with the Independent Monitoring Association for Child Labour (IMAC), but we come to know that the manufacturer has an order & he is getting the work done at unregistered places.	Fifteen days notice to revise complete information & if situation doesn't improve, he should be relegated to lowest category.



MAJOR VIOLATIONS

The violations, the committing of which can cause the relegation of a manufacturer from category "A" to a lower category "B" or "C" depending on the gravity of the offence

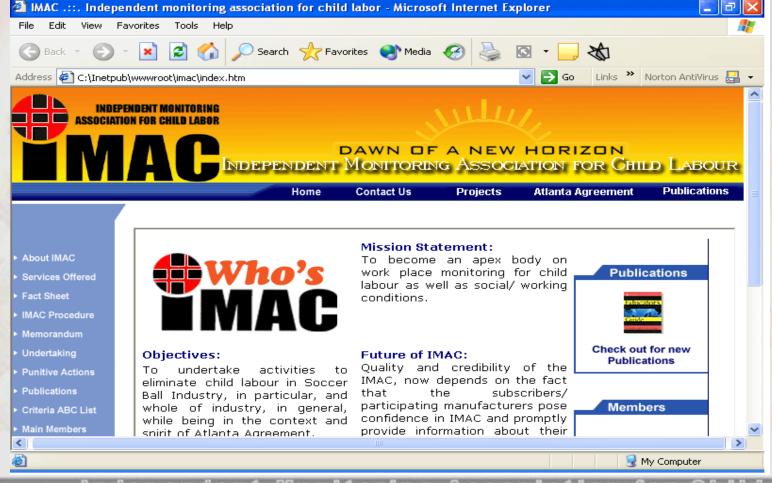
INDEPENDENT MONITORING ASSOCIATION FOR CHILD LABOR

Sr.	VIOLATIONS	PUNITIVE ACTIONS
1	Excessive un-registered stitching activities of a manufacturer are often found during monitoring.	The m/f's involvement in the matter should be investigated & if it is found that these activities are being carried out with his consent, his category should be lowered.
2	A participating manufacturer not printing the IMAC ID-Code allotted to their company on any brand or quality they are producing.	The m/f should be asked to print it on every ball with a warning that if he continues with the same practice after a given time his category should be lowered.
3	A manufacturer does not respond to the queries of IMAC promptly & sometimes does not respond even after a reminder.	The m/f should be kept under observation for a period of three months during which continuous reminders at an interval of 15 days should be sent. If the situation remains the same, his category should be lowered.
4	If a proof is found that a participating manufacturer has instructed his subcontractor's/ maker's to get the balls stitched from anywhere outside the stitching centre.	After thorough investigation of the matter, if the m/f proves to be guilty his category should be lowered.
5	The internal monitoring system of a manufacturer is weak & he does not make efforts to improve it.	An effort should be made to guide him to do so & if he fails to improve it or doesn't show any interest, his category should be lowered.
6	There is more than 30% upward variation between the internal & external information of a manufacturer especially with reference to his stitching capacity.	The m/f should be asked to clarify his position & if the answer is found unsatisfactory he should be penalized in the form of lowering of his category.

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WWW.IMACPAK.ORG



INDEPENDENT MONITORING ASSOCIATION FOR CRILD LABOR MAC

DAWN OF A NEW HORIZON

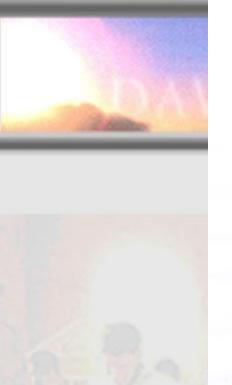


ASSOCIATION FOR CRILD LABOR MAC

DAWN OF A NEW HORIZON

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Copyrights @ IMAC







Ref: IMAC/000-PERF/<*MM>-<YY>*/T-0000 < Date >

M/S XYZ Sialkot, 51310, Pakistan Tel: 11111111 Fax: 1111111

SUBJECT: Performance of M/S XYZ

Dear Sir

Reference your letter dated $<\!DD/MM/YYY>$ requesting for a confirmation of the membership of M/S XYZ to the IMAC's Programme on the Elimination of Child Labour. We hereby confirm that M/S XYZ are a member of the Programme on the "Elimination of Child Labour in the Soccer Ball Industry in Sialkot" since $<\!DD/MM/YYYY>$

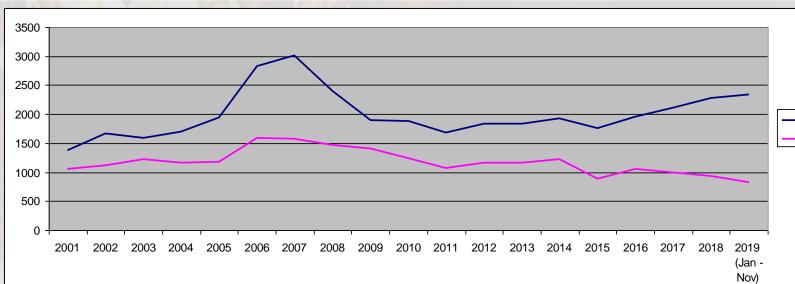
Under the provisions of the programme, the ILO-IPEC monitoring system has been transferred to a newly setup body called IMAC w.e.f 01 March 2003. The IMAC monitors, now, undertake the workplace monitoring regularly.

During the period $\langle DD/MM/YYYY \rangle$ to $\langle DD/MM/YYYY \rangle$, IMAC monitors carried out $\langle 0000 \rangle$ visits to their $\langle 0000 \rangle$ stitching centres. At present, they have $\langle 0000 \rangle$ operational soccer ball stitching centres. Based on their performance M/S XYZ have been placed in Group $\langle A' \rangle B' \rangle C' \rangle$ on IMAC's performance classification list.

Yours sincerely

Nasir Dogar Chief Executive

Year	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
No. of Manufacturers in the programme	74	77	91	100	96	99	87	88	93	91	82	76	63	56	56	57	51	49	46
Average Registered Centres	1369	1671	1592	1697	1946	2831	3010	2395	1893	1879	1682	1828	1833	1921	1764	1951	2114	2280	2339
Average Monitoring Visits	1051	1119	1229	1169	1181	1588	1568	1473	1402	1239	1068	1158	1163	1226	892	1047	996	928	831
Average No. of Registered centres outside Sialkot	-	-	117	207	310	387	385	302	159	248	327	383	410	438	447	552	565	602	590
Average Lap time Covered (weeks)	5.21	5.97	5.18	5.80	6.59	7.13	7.68	6.50	5.40	6.07	6.30	6.31	6.30	6.27	7.91	7.45	8.49	9.83	11.26



Average Registered CentresAverage Monitoring Visits



Present Status (30 November 2019)

•	No. of stitching centres under monitoring:			2,328
	Small home-based female centres:	2		
	♦ Exclusive female centres:	1,351		
	Male + female combined centres:	338		
	Exclusive male centres:	605		
	Stores (Places being used as Stock Room)	32		
•	No. of stitching centres out side Sialkot:		570	
	No. of monitoring visits undertaken during November 2019			879
•	No. of monitoring visits undertaken, so far:		2	287,182
•	No. of stitchers being monitored:			21,772
•	No. of manufacturers who joined the programme:		166	
•	No. of manufacturers who left the programme:		121	
•	No. of manufacturers active in the programme:		45	
•	No. of manufacturers placed in Category "A":			42
•	No. of manufacturers placed in Category "B":			0
•	No. of manufacturers placed in Category "C":			0
•	No. of manufacturers in the Provisional list:			3



IMAC's Potential & Technical Capacities

- Monitoring of work places against child labour and to ensure social compliance
- Consultancy services to develop an internal and external monitoring system
- Providing on-site and off-site trainings to run work place monitoring systems
- Awareness raising among the concerned communities regarding the issue of child labour, better working conditions and importance of education
- Develop and execute programmes for social protection and rehabilitation of working children, and other affected and afflicted groups of society



IMAC's Clients other than Soccer Producers

- > 02 Gloves & Jackets Producer Companies
- > 01 Surgical Instrument Producer
 - IMAC developed monitoring guidelines for the surgical company to ensure social compliance
 - Provided training to the supervisory staff of the company on Occupational Safety & Health, Fire Fighting as well as the importance of social compliance to ensure responsible entrepreneurship
- Provision of monitoring services to a foreign client



SOCIAL COMPLIANCE GUIDELINES FOR SURGICAL INDUSTRY

Independent Monitoring Association for Child Labour (IMAC); Noushahi House.
Opposite Darbar Noushahia Qadria, Al-Hadi Town, Defence Road Siakot
Web Ib: www.imagraf.org; Brief Imagretingspak.org; Tel: 1925-2936487 (; Telefac: 1925-293687)

1. Freedom from Discrimination

ILO Convention 111 on ending discrimination of workers, rejects "any distinction, exclusion or preference made on the basis of race, colour, sex, religion, political opinion, national extraction or social origin, which has the effect of nullifying or impairing equality of opportunity or treatment in employment or occupation" (Art. 1). Similarly various statutory provisions of Pakistani laws do not allow the employers/managers/supervisors to exercise any kind of discrimination on the basis of race, colour, cast, creed, sex, religion ex. In order to ensure that these provisions are well respected, the following guidelines are being suggested:

11 Minimum requirements

111 Then should be no discrimination, particularly on the basis of race, colour sex, sexual orientation disability, marital state, a.g., religion political opinion union or workers' representative bodies, actional extraction of oil bright intercriminant promotion access to training remomention, allocation of work termination of samply, meant is timental or oils as a timitie.

Distrimination's making an unfair distinction in the teatment of one person over another on grounds that are not us had to a bality or ment.

When distrimine to not endant within a sector or neglon, the company is expected to show progness to work removing it.

During a cruitment, pre grancy, HIV and genetic test should be probabited.

1.1.3 Management should not engage in, support or to brate the use of corporal punishment mental or physical contain or variations:

Managament should establish and implement a obserpating and system to prevent improper disciplinary practice. The policy should be in him with the principles of non-discrimination. Worker should be some of this policy. The managament should have implice anadequate system of seconds.

- $1.13\,$ Managament should not engage in, support or to least be latticed, including gesture, language, and physical contact that is sexually intimilating and a busine.
- An appropriate policy and system should be put in place to present any belaviour that is not in line with the requirement, or exploitative. The management should have in place an adequate system of records.
- 11.4 Management should not discipline, dismiss or discriminate against workers for using any gris warse procedure.

An appropriate policy and system should be put in place to present any belieview that is not in line with this nequisarised. The management should have in place an adequate system of neords.

- 1.2 Progress requirements
- 131 Mana general should ensure that women have equal opportunities in the company and equal access to the facilities as are available to make workers.

Special attention should be given to the empowement of women by means of adequate training capacity building guilance, encouragement and assistance as necessary.



Information Sheet of Surgical Vending Workshops

A).Basic Information.	
Name of Vendor:	Location of Workshop: Complete Address:
Year of Starting the Workshop:	Ī
Sub-Contracting of Work: Yes No	Union Council:
	Tehsit
	Tel:Fax:
Bj. Type of Processes Performed in the Workshop.	Mobile:Email:
1. Metal Cutting 3. Forging 5. Trimming 7. Milling 9. Grinding 11. Filting & Riveting 13. Electro Plating 15. TC Insertion 17. Any Other CJ. Please mention processes performed for NAS	2. Die Making 4. Anneating 6. Cold Stamping 8. Filing 10. Heat Treatment 12. Polishing 14. Sand Basting 16. Heat Treatment
D). Type & number of Machines / Equipments in	
Hazard Level	Hazard Le
ABC	ABC
ABC	ABC

No.	Name	Gender	Age	Working Since	Nature of Work
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External Monitoring Proforma for Surgical Manufacturer

	EXCELII	ai Monii	L gillio	Joina for Surgical Manufacturer	Page 2 of 3
Workshop Code: Name of Vendor:		ing Proforma al Manufacturers Cluster: Location:	S-TN Pag	6). Conditions of Employment: 6.1. Minimum Legal Salary:	
1). Workers: No. Of Workers Registered: No. Of Workers Present: 2). Processes Performed:	Male Male	Female Female		Social Security: Yes No Please use following space for details (if any):	
1 2 8 10 17. Any Other:	3 4	5 6	7 8	7). Occupational Health & Safety:	
, , ,	ved by the monitor over: k reations / selary / overtime of any corporal punishment a for females	Yes No Yes No Yes No Yes No Yes No Yes No	No. Of Children:	7.1, 7.2 and 7.3 to be monifored during factory visit. 7.1 H&S Office: 7.2 Does H&S Office Visit Vending Shops: Yes No 7.3 H&S Officer's Visit Plan for Vending Shops: Yes No 7.4 Workers are aware of the H&S risks. Yes No 7.5 Workers are trained to take correct Yes No 7.5 Shops of the Correct Precautions in understandable format are displayed: 7.6 Safety instructions & Precautions in Understandable format are displayed: 7.7 Check List for H&S measures: 7.7.1 Disposal of wastes and Effluents in proper manner: 7.7.2 Dust & fume: Yes No	
	her's Name Age	Address	Remarks	7.7.3 Hygiene Card: Yes No 7.7.4 Vaccination & Inoculation: Yes No 7.7.4 Vaccination & Inoculation: Yes No 7.7.5 Protective Equipments for Workers: 7.7.5 Protective Equipments for Workers: 7.7.5.1 Masks: (where necessary) Yes No No No 7.7.5.2 Gloves: (where necessary) Yes No No No 7.7.5.3 Goggles / Eyes Protectors: (where necessary) Yes No No No 7.7.6 Protective Devices / Shields Yes No No No No 7.7.7 Fire Exits Marking: Yes No 7.7.8 Precautions against dangerous Yes No	/A 🗔
Force of Labour: Any evidence I observation If "YES" give details.	on of labour bondage due to	"Paishgi" (advance). Yes [No No	7.7.9 Storage of chemicals: Proper Improper Please use following space for details (if any):	

undependent monitoring Association for Shiic



External Monitoring Proforma for Surgical Manufacturer

	Hazard Level	Hazard Le
	ABC	(A)(B)(C
	<u>A</u> (B)C)	ABC
	ABC	ABC
	-	ate.
Space: (Per Stitcher)	2. More than enough (> 12 sq. ft.) 0. Not enough (< 10 sq. ft.) (< 10 sq. ft.)	
Sitting arrangement:	2. Good (Chair / Chashi Mai) 1. Average (Chashi) 4. Poor (Wilham Chair) Chashi mai)	
Lighting:	2. Good (takes, boths in large number, good natural light) 1. Average (bulls & windows, enough natural light) 6. Poor (closed premises with no/nery less artificial lighting)	
Ventilation:	Good (good room height, large doors and windows, enough frus, exhaust frus, exhibition for cross-ceitilation) Average (crough room height, leaser windows, no exhaust frus) Poor (low room height, or cross resultation, sufficialist)	*
Drinking water:	I. Available o. Notavailable	
Toilets: (One for thirty stitchers)	2. Available and sufficient 1. Available but not sufficient 6. Not available	
General hygiene:	2. Good 1. Average 4. Poor	
Stitchers record / Attendance Register:	Available & updated on daily basis Available but not maintained properly Not available	
Stock Register/ Gate Pass:	A vallable & Updated A vallable but not updated Not A vallable	
Fire Extinonisher:	I. Available 0. Not Available	
First aid box: (in case of purposely built centre only)	2. Available & sie or a stitcher knows its use 1. Available but its use is not know n 0. Not Available	
Remarks		

Indepen

ion for Child Labor



Information Sheet of Makers for Footbags Manufacturer

MAC		on Sheet of I SETAS TRAD		HSB-NS.P.No
A).Basic Information. Name of Maker: .ocation of Production Unit	/Factory:	2.	Hacky Sack (Fool Schlug Ball	Bag)
	Fax:			
1. Lamination: 2. Cutting: 3. Printing: 4. Core Manufacturing: 5. Filling: 6. Stitching: 7. Repair Work: 8. Packing:		Machine based	Manua	
Processes outsourced. Process:		ite form for each make ne of Maker:	r)	
0). Information about unité	factory :			
1. Total Area: 4. Number of Workers: 5. Production Capacity of the section is to be fill.	(a).Piece Rate: of the unit: (a). Daily:	(b).Daily Wages:(b). Annual:_	(b).Contract Ba	
Name of house owner No. Of children who a If not school going, re	re school going:			



Internal Monitoring Proforma for Footbags Manufacturer

Name of the centre's in-charge / house owner: Number of stitchers: (a).Male	Name of the centre's in-charge / house owner: Number of stitchers: (a).Male	of the company / manu	facturer / Exporter:				
Complete address of the stitching centre: Name of the village:	Name of the centre's in-charge / house owner: Number of stitchers: (a).Male	of the maker / vendor:					
Number of stitchers: (a).Male	Number of stitchers: (a).Male	of the sub-contractor:					
Name of the village: Road / Street: Name of Union Council: Tehsil: District: Landmark: (v.e. School, massld or hospital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner: 2. No. Of children < 14: 3. No. Of children who are school going: Not school going: 4. If not school going, reasons: This information has been verified by:	Complete address of the stitching centre: Name of the village: Road / Street: Name of Union Council: Tehsil: District: Landmark: (i.e. School, masjd or hospital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner: 2. No. Of children < 14: 3. No. Of children who are school going: Not school going:	e of the centre's in-char	ge / house owner:				
Name of the village: Road / Street: Name of Union Council: Tehsil: District: Landmark: (ve. School, mesid or hossital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner: 2. No. Of children < 14: 3. No. Of children who are school going: Not school going: 4. If not school going, reasons:	Name of the village: Road / Street: Name of Union Council: Tehsil: District: Landmark: (i.e. School, mespl or hospital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner: 2. No. Of children < 14: 3. No. Of children who are school going: Not school going:	er of stitchers: (a).Mal	·	(b).Female	Tot	al:	
Road / Street: Name of Union Council: Tehsil: District: Landmark: (i.e. School, mass)d or hospital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner: 2. No. Of children < 14: 3. No. Of children who are school going: 4. If not school going, reasons: This information has been verified by:	Road / Street: Name of Union Council:	plete address of the stit	ching centre:				
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(i.e. School, masjid or hospital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner:	(i.e. School, masjd or hospital) This section is to be filled in case of unit/factory located in a house. 1. Name of house owner:		District:				
1. Name of house owner:	Name of house owner:			oital)			
3. No. Of children who are school going: Not school going: 4. If not school going, reasons: This information has been verified by:	3. No. Of children who are school going: Not school going:	action is to be filled in c	ase of unit/factory lo	ocated in a house.			
If not school going, reasons: This information has been verified by:		lame of house owner:		2	. No. Of childre	en < 14:	
This information has been verified by:	4. If not school going, reasons:	lo. Of children who are	school going:	Not school	going:		
-		not school going, reas	ons:				
Name: Dated:	This information has been verified by:	nformation has been ve	rified by:				
	Name: Dated:	n		_ Dated	i:		

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